

Equality Impact Analysis to enable informed decisions

The purpose of this document is to:-

- I. help decision makers fulfil their duties under the Equality Act 2010 and
- II. for you to evidence the positive and adverse impacts of the proposed change on people with protected characteristics and ways to mitigate or eliminate any adverse impacts.

Using this form

This form must be updated and reviewed as your evidence on a proposal for a project/service change/policy/commissioning of a service or decommissioning of a service evolves taking into account any consultation feedback, significant changes to the proposals and data to support impacts of proposed changes. The key findings of the most up to date version of the Equality Impact Analysis must be explained in the report to the decision maker and the Equality Impact Analysis must be attached to the decision making report.

****Please make sure you read the information below so that you understand what is required under the Equality Act 2010****

Equality Act 2010

The Equality Act 2010 applies to both our workforce and our customers. Under the Equality Act 2010, decision makers are under a personal duty, to have due (that is proportionate) regard to the need to protect and promote the interests of persons with protected characteristics.

Protected characteristics

The protected characteristics under the Act are: age; disability; gender reassignment; marriage and civil partnership; pregnancy and maternity; race; religion or belief; sex; sexual orientation.

Section 149 of the Equality Act 2010

Section 149 requires a public authority to have due regard to the need to:

- Eliminate discrimination, harassment, victimisation, and any other conduct that is prohibited by/or under the Act
- Advance equality of opportunity between persons who share relevant protected characteristics and persons who do not share those characteristics
- Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

The purpose of Section 149 is to get decision makers to consider the impact their decisions may or will have on those with protected characteristics and by evidencing the impacts on people with protected characteristics decision makers should be able to demonstrate 'due regard'.

Decision makers duty under the Act

Having had careful regard to the Equality Impact Analysis, and also the consultation responses, decision makers are under a personal duty to have due regard to the need to protect and promote the interests of persons with protected characteristics (see above) and to:-

- (i) consider and analyse how the decision is likely to affect those with protected characteristics, in practical terms,
- (ii) remove any unlawful discrimination, harassment, victimisation and other prohibited conduct,
- (iii) consider whether practical steps should be taken to mitigate or avoid any adverse consequences that the decision is likely to have, for persons with protected characteristics and, indeed, to consider whether the decision should not be taken at all, in the interests of persons with protected characteristics,
- (iv) consider whether steps should be taken to advance equality, foster good relations and generally promote the interests of persons with protected characteristics, either by varying the recommended decision or by taking some other decision.

Conducting an Impact Analysis

The Equality Impact Analysis is a process to identify the impact or likely impact a project, proposed service change, commissioning, decommissioning or policy will have on people with protected characteristics listed above. It should be considered at the beginning of the decision making process.

The Lead Officer responsibility

This is the person writing the report for the decision maker. It is the responsibility of the Lead Officer to make sure that the Equality Impact Analysis is robust and proportionate to the decision being taken.

Summary of findings

You must provide a clear and concise summary of the key findings of this Equality Impact Analysis in the decision making report and attach this Equality Impact Analysis to the report.

Impact – definition

An impact is an intentional or unintentional lasting consequence or significant change to people's lives brought about by an action or series of actions.

How much detail to include?

The Equality Impact Analysis should be proportionate to the impact of proposed change. In deciding this asking simple questions “Who might be affected by this decision?” “Which protected characteristics might be affected?” and “How might they be affected?” will help you consider the extent to which you already have evidence, information and data, and where there are gaps that you will need to explore. Ensure the source and date of any existing data is referenced.

You must consider both obvious and any less obvious impacts. Engaging with people with the protected characteristics will help you to identify less obvious impacts as these groups share their perspectives with you.

A given proposal may have a positive impact on one or more protected characteristics and have an adverse impact on others. You must capture these differences in this form to help decision makers to arrive at a view as to where the balance of advantage or disadvantage lies. If an adverse impact is unavoidable then it must be clearly justified and recorded as such, with an explanation as to why no steps can be taken to avoid the impact. Consequences must be included.

Proposals for more than one option If more than one option is being proposed you must ensure that the Equality Impact Analysis covers all options. Depending on the circumstances, it may be more appropriate to complete an Equality Impact Analysis for each option.

The information you provide in this form must be sufficient to allow the decision maker to fulfil their role as above. You must include the latest version of the Equality Impact Analysis with the report to the decision maker. Please be aware that the information in this form must be able to stand up to legal challenge.

Background Information

Title of the policy / project / service being considered	Highways 2020 Extension Proposals	Person / people completing analysis	Jonathan Evans/Tom Gifford
Service Area	Client and Contract Management Services	Lead Officer	Jonathan Evans
Who is the decision maker?	Executive	How was the Equality Impact Analysis undertaken?	Discussion between officers involved using guidance on Equality & Diversity.
Date of meeting when decision will be made		Version control	V0.1
Is this proposed change to an existing policy/service/project or is it new?	Existing policy/service/project	LCC directly delivered, commissioned, re-commissioned or de-commissioned?	Re-commissioned
Describe the proposed change	Lincolnshire County Council awarded three contracts to deliver most of the highways service, excluding major schemes, to commence on the 1 st April 2020 with an initial term of six years and extensions available up to a further six years. It is proposed that Balfour Beatty are offered a further six year extension for the Highway Works Term Contract, WSP are offered a further two year extension for the Professional Services Contract and Colas are not offered an extension for the Traffic Signals Term Contract and a procurement exercise is started to award a new contract for commencement on 1 st April 2026.		

Evidencing the impacts

In this section you will explain the difference that proposed changes are likely to make on people with protected characteristics. To help you do this first consider the impacts the proposed changes may have on people without protected characteristics before then considering the impacts the proposed changes may have on people with protected characteristics.

You must evidence here who will benefit and how they will benefit. If there are no benefits that you can identify please state 'No perceived benefit' under the relevant protected characteristic. You can add sub categories under the protected characteristics to make clear the impacts. For example under Age you may have considered the impact on 0-5 year olds or people aged 65 and over, under Race you may have considered Eastern European migrants, under Sex you may have considered specific impacts on men.

Data to support impacts of proposed changes

When considering the equality impact of a decision it is important to know who the people are that will be affected by any change.

Population data and the Joint Strategic Needs Assessment

The Lincolnshire Research Observatory (LRO) holds a range of population data by the protected characteristics. This can help put a decision into context. Visit the LRO website and its population theme page by following this link: <http://www.research-lincs.org.uk> If you cannot find what you are looking for, or need more information, please contact the LRO team. You will also find information about the Joint Strategic Needs Assessment on the LRO website.

Workforce profiles

You can obtain information by many of the protected characteristics for the Council's workforce and comparisons with the labour market on the [Council's website](#). As of 1st April 2015, managers can obtain workforce profile data by the protected characteristics for their specific areas using Agresso.

Positive impacts

The proposed change may have the following positive impacts on persons with protected characteristics

<p>Age</p>	<p>The Highways 2020 Extension Proposals will continue to deliver the social value benefits identified within the initial 2020 project assessment. There will be a requirement for any bidder to make similar commitments in an further procurement exercise. The suppliers have and will continue to encourage Apprenticeship schemes, work experience and work trials within the provider contracts which will impact positively on creating opportunities for young people.</p> <p>The contract Scope dictates that the providers must adhere to the Lincolnshire County Council equality and diversity policy.</p> <p>https://www.lincolnshire.gov.uk/jobs/manuals/employment-manual/equality-and-diversity/-equality-and-diversity-in-employment-policy/126933.article</p>
<p>Disability</p>	<p>The Highways 2020 Extension Proposals enable Council officers to instruct and design work that results in change to the physical environment. Projects that will be implemented over the life of the contract will have positive impacts on persons with physical disabilities. A range of advice, guidance and codes of practice has been drawn up to direct engineers and local authority officers on the best way to meet the needs of disabled people and these will be adhered to.</p> <p>The contract Scope dictates that the providers must adhere to the Lincolnshire County Council equality and diversity policy.</p> <p>https://www.lincolnshire.gov.uk/jobs/manuals/employment-manual/equality-and-diversity/-equality-and-diversity-in-employment-policy/126933.article</p>
<p>Gender reassignment</p>	<p>No specific positive impact. The contract Scope dictates that the providers must adhere to the Lincolnshire County Council equality and diversity policy.</p> <p>https://www.lincolnshire.gov.uk/jobs/manuals/employment-manual/equality-and-diversity/-equality-and-diversity-in-employment-policy/126933.article</p>
<p>Marriage and civil partnership</p>	<p>No specific positive impact. The contract Scope dictates that the providers must adhere to the Lincolnshire County Council equality and diversity policy.</p> <p>https://www.lincolnshire.gov.uk/jobs/manuals/employment-manual/equality-and-diversity/-equality-and-diversity-in-employment-policy/126933.article</p>
<p>Pregnancy and maternity</p>	<p>No specific positive impact. The contract Scope dictates that the providers must adhere to the Lincolnshire County Council equality and diversity policy.</p> <p>https://www.lincolnshire.gov.uk/jobs/manuals/employment-manual/equality-and-diversity/-equality-and-diversity-in-employment-policy/126933.article</p>

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Race	<p>The suppliers identified in the recommendation and any future supplier each have organisational commitments to increase their proportion of ethnic minorities within the workplace.</p> <p>In addition to the providers approach to service delivery, the contract Scope dictates that the providers must adhere to the Lincolnshire County Council equality and diversity policy.</p> <p>https://www.lincolnshire.gov.uk/jobs/manuals/employment-manual/equality-and-diversity/-equality-and-diversity-in-employment-policy/126933.article</p>
Religion or belief	<p>No specific positive impact. The contract Scope dictates that the providers must adhere to the Lincolnshire County Council equality and diversity policy.</p> <p>https://www.lincolnshire.gov.uk/jobs/manuals/employment-manual/equality-and-diversity/-equality-and-diversity-in-employment-policy/126933.article</p>
Sex	<p>No specific positive impact. The contract Scope dictates that the providers must adhere to the Lincolnshire County Council equality and diversity policy.</p> <p>https://www.lincolnshire.gov.uk/jobs/manuals/employment-manual/equality-and-diversity/-equality-and-diversity-in-employment-policy/126933.article</p>
Sexual orientation	<p>No specific positive impact. The contract Scope dictates that the providers must adhere to the Lincolnshire County Council equality and diversity policy.</p> <p>https://www.lincolnshire.gov.uk/jobs/manuals/employment-manual/equality-and-diversity/-equality-and-diversity-in-employment-policy/126933.article</p>

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If you have identified positive impacts for other groups not specifically covered by the protected characteristics in the Equality Act 2010 you can include them here if it will help the decision maker to make an informed decision.

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Negative impacts

Negative Impacts of the proposed change and practical steps to mitigate or avoid any adverse consequences on people with protected characteristics are detailed below.

Age	No perceived adverse impact.
Disability	No perceived adverse impact.
Gender reassignment	No perceived adverse impact.
Marriage and civil partnership	No perceived adverse impact.
Pregnancy and maternity	No perceived adverse impact.
Race	No perceived adverse impact.
Religion or belief	No perceived adverse impact.
Sex	No perceived adverse impact.
Sexual orientation	No perceived adverse impact.

If you have identified negative impacts for other groups not specifically covered by the protected characteristics under the Equality Act 2010 you can include them here if it will help the decision maker to make an informed decision.

Stakeholders

Stake holders are people or groups who may be directly affected (primary stakeholders) and indirectly affected (secondary stakeholders)

Stakeholders

You must evidence here who you involved in gathering your evidence about benefits, adverse impacts and practical steps to mitigate or avoid any adverse consequences. You must be confident that any engagement was meaningful. The Community engagement team can help you to do this and you can contact them at consultation@lincolnshire.gov.uk

State clearly what (if any) consultation or engagement activity took place by stating who you involved when compiling this EIA under the protected characteristics. Include organisations you invited and organisations who attended, the date(s) they were involved and method of involvement i.e. Equality Impact Analysis workshop/email/telephone conversation/meeting/consultation. State clearly the objectives of the EIA consultation and findings from the EIA consultation under each of the protected characteristics. If you have not covered any of the protected characteristics please state the reasons why they were not consulted/engaged.

Objective(s) of the EIA consultation/engagement activity

Consultation held with all suppliers for the Highways 2020 Extension Proposal and the Client and Contract Management Team.

Who was involved in the EIA consultation/engagement activity? Detail any findings identified by the protected characteristic

Age	None identified.
Disability	None identified.
Gender reassignment	None identified.
Marriage and civil partnership	None identified.
Pregnancy and maternity	None identified.
Race	None identified.

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Religion or belief	None identified.
Sex	None identified.
Sexual orientation	None identified.
Are you confident that everyone who should have been involved in producing this version of the Equality Impact Analysis has been involved in a meaningful way? The purpose is to make sure you have got the perspective of all the protected characteristics.	Yes.
Once the changes have been implemented how will you undertake evaluation of the benefits and how effective the actions to reduce adverse impacts have been?	The benefits will be monitored through the contractual performance indicators and commitments made by suppliers during the review process. Any new contract will also be monitored in the same fashion.

Further Details	
	If yes, please give details. None

Actions required	Action	Lead officer	Timescale
Include any actions identified in this analysis for on-going monitoring of impacts.	Regular Review	Jonathan Evans	Continual Monitoring.
Signed off by	Jonathan Evans	Date	08/09/2023

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